

Ditto (Thailand) Public Company Limited and its subsidiary



Management Discussion and Analysis for the 2nd Quarter 2024

Executive Summary

Investment and Expansion in new businesses

• DITTO (Thailand) Public Company limited ("The Company or "DITTO") made an investment in NETBAY Public Company Limited ("NETBAY") on 20 February 2024, which its main business is to innovate, create and develop Digital Business Technology Platform for electronic transactions (Digital Business Services) and offer that product to users in the form of a comprehensive service (SaaS: Software as a Service) between business and government (B2G), between business and business (B2B), and between private and public or consumers (B2C). The Company invested in the amount of 49.80 million shares, representing 24.90 percent of NETBAY's registered and paid-up capital via purchasing ordinary shares of NETBAY from Mr. Phichit Viwatrujirapong which was paid by the Company's newly issued ordinary shares totaling 33.20 million shares at 25.50 THB per share, the total investment value was 846.60 million Baht.

02'2024 Financial Performance Overview

The operating results of the Company and its subsidiary for the three-month and for the six-month periods ended 30 June 2024 as shown in the following detail:

On any time would	3-Months		Change		6-Months		Change	
Operating result	Q2'24	Q2'23	MB	%	6M'24	6M'23	МВ	%
Revenues from sales and services	511.63	442.31	69.32	16%	1,229.02	857.63	371.39	43%
Cost of sales and services	(338.33)	(291.45)	(46.88)	16%	(896.95)	(569.86)	(327.09)	57%
Gross profit	173.30	150.86	22.44	15%	332.07	287.77	44.30	15%
	34%	34%			27%	34%		
Other income	0.00	0.97	(0.97)	(100%)	1.28	1.55	(0.27)	(17%)
Selling expenses	(9.37)	(7.39)	(1.98)	27%	(17.75)	(14.63)	(3.12)	21%
Administrative expenses	(32.53)	(29.03)	(3.50)	12%	(63.57)	(57.64)	(5.93)	10%
Profit before financial cost and income tax	131.40	115.41	15.99	14%	252.03	217.05	34.98	16%
Finance income	0.27	0.45	(0.18)	(40%)	0.35	0.59	(0.24)	(41%)
Dividend income	5.89	0.40	5.49	1,373%	5.89	0.40	5.49	1,373%
Gain from disposal and revaluation on								
short-term investments	2.32	0.58	1.74	303%	5.28	1.83	3.45	189%
Finance costs	(1.20)	(0.52)	(0.68)	131%	(2.39)	(1.04)	(1.35)	130%
Share of profit (loss) from investment in								
associates and joint ventures	13.37	(0.49)	13.86	(2,835%)	19.52	(1.46)	20.98	(1,438%)
Profit before income tax	152.05	115.83	36.22	31%	280.68	217.37	63.31	29%
Tax income (expense)	(26.67)	(23.27)	(3.40)	15%	(50.72)	(43.98)	(6.74)	15%
Net Profit	125.38	92.56	32.82	35%	229.96	173.39	56.57	33%
	25%	21%			19%	20%		





Net profit

For 6M'2024, the Company had Net Profit of 229.96 million Baht, increased by 56.57 million Baht compared to the same period of previous year, which was a 33% increase, in which the Company still be able to maintain growth in net profit continuously, mainly from the revenues of the distribution and provision of Data & Document Management and Cyber Security business in which the Company has expanded the services to government and private sectors and from the revenues of the technology engineering project for government sector. As a result, the total revenues from sales and services amounting to 1,229.02 million Baht, increased by 371.39 million Baht compared to the same period of previous year, which was a 43% increase. Additionally, in 6M'2024, the Company recognized a share of profit from the investment in associates and joint ventures which increased by 20.98 million baht compared to the same period of previous year.

The Company had gross profit margin at 27% which decreased from the previous year, mainly due to revenues from sale of other technology products which consist of selling Surveillance Body Worn Camera and equipment for the Thai police officers across the country to use during working hours, in which gross profit margin was lower than the distribution and provision of Data & Document Management and Cyber Security business due to the Company has an objectives to explore opportunities to expand its services by taking data from these cameras into a digital format and also to provide software development services for organizational data management in the next step.

Revenue from sales and services

For 6M'2024, the Company generated total revenues from sales and services of 1,229.02 million Baht, increased by 371.39 million Baht compared to the same period of previous year, which was a 43% increase, mainly from the increase in revenues as follows:



- 1) Revenue from Technology Engineering Projects of government sector increased from the expansion of the technology engineering business in which significant projects as follows:
 - Construction of the New Zoo Phase 1, Khlong Hok
 - Development of Mineral and Rock Research Center Rayong Province
 - Development of Koh Man Nai for Eco-tourism
 - Construction and Development of Ranong Mangrove Forest Learning Center
- 2) Revenues from Distribution and provision of Data & Document Management and Cyber Security business due to the Company's expansion in software development services to facilitate online work processes and organizational data management via the customized system designed by Ditto for government and private sector customers.

Dividend Income

The Company received dividend from investment in Somapa Information Technology Public Company Limited, which is paid a dividend total amount 30 million Baht from the operating results for the year ended 2023 (addition). The Company recognized dividend income in which the company holds 18% equity stake, with a dividend received at the amount of 5.40 million Baht.

Selling Expenses

Most of the Company's selling expenses consisted of salary, commission fee, advertisement fee, promotion fee, and other expenses. Selling expenses, in 6M'2024, increased from the previous year due to the marketing expense for "Data & Document Management Solutions".

Administrative Expenses

Major administrative expenses consisted of salary and welfares, depreciation, rental expenses, office expenses, and utility expenses. Administrative expenses, in 6M'2024, increased from the previous year due to increase in employee expenses and depreciation.

Backlog

As of 30 June 2024, the Company had received purchase order or had signed contract with customers which haven't been delivered as follow:

• Signed project yet to realize revenues valued at 4,460.34 million Baht (exclude provision of printers and sales of goods)

Update of Significant Project

The Company have entered into the Mangroves Reforestation for Carbon Credit Project with the
Department of Marine and Coastal Resources in which the Company currently participates in total
allocated areas for mangrove reforestation of <u>176,496.21 Rai</u>, which can be categorized into two types of
projects as follows



- 1) Mangroves Reforestation for Carbon Credit Project where the Company is allocated 11,448.30 Rai of land with project period of 30 years; and on 20 January 2023, the Company has partnered with non-related company to manage another 10,209.89 Rai, the total allocated areas for mangrove reforestation was 21,658.19 Rai and
- 2) Mangroves Reforestation for Carbon Credit with community project year 2023 with the Department of Marine and Coastal Resources where the Company is allocated 154,838.02 Rai from 93 communities with project period of 30 years.

Financial position

Financial position	As of 30 June 2024		As of 31 Decer	mber 2023	Change		
	MB	%	MB	%	MB	%	
Assets	4,230.96	100%	3,336.12	100%	894.84	27%	
Liabilities	899.42	21%	873.49	26%	25.93	3%	
Shareholders' equity	3,331.54	79%	2,462.63	74%	868.91	35%	





As of 30 June 2024, and 31 December 2023, the Company had total assets of 4,230.96 million Baht and 3,336.12 million Baht respectively. Whilst at the end of Q2'2024, the Company's total assets increased by 894.84 million Baht from the previous year, which was 27% increase, mainly due to the investment in NETBAY Public Company Limited, in total investment amounting to 804.95 million Baht.



Liabilities

As of 30 June 2024, and 31 December 2023, the Company had total liabilities of 899.42 million Baht and 873.49 million Baht respectively. At the end of Q2'2024, the Company's total liabilities increased by 25.93 million Baht from the previous year, which was 3% increase, mainly due to increase in Trade and other payables and Deferred service income (Warranty).





As of 30 June 2024, and 31 December 2023, the Company had total shareholders' equity of 3,331.54 million Baht and 2,462.63 million Baht respectively. The shareholders' equity increased by 868.91 million Baht from the previous year, which was 35% increase, mainly due to the followings:

- 1) Newly issued ordinary shares of 33.20 million shares amounted at 829.34 million Baht for investment in 49.80 million shares of NETBAY Public Company Limited, which is considered an 24.90% shareholding proportion of the total registered and paid-up capital.
- 2) Operating results in 6M'2024 at 229.96 million Baht.
- 3) Dividend payment total of 173.44 million Baht.
- 4) Realizing loss from investment in Blue Venture Group Public Company Limited with fair value through other comprehensive income (FVOCI) at 13.76 million Baht.

Key Financial ratios

